

## Aethera Medical Group — Model Assumptions (edit BLUE cells only)

|                                                           |                  |                                                                                                                                                             |
|-----------------------------------------------------------|------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Capital raise (\$)                                        | \$5,500,000      | Reg D 506(b) hybrid Profit Participation — per offering documents                                                                                           |
| Investor profit share until repaid                        | 50.0%            | Share of monthly distributable net profit                                                                                                                   |
| Permanent equity after repayment                          | 20.0%            | Investor group stake in Aethera Medical Group LLC                                                                                                           |
| Number of clinics (Vertical 2)                            | 10               | Pairs at months 1, 4, 7, 10, 13 across ten cities — five launch markets first (Boston, Miami, Nashville, Austin, Philadelphia), then five expansion markets |
| Revenue /clinic/mo — Memberships & wellness plans         | \$45,000         | Per live data-room operating mix                                                                                                                            |
| Revenue /clinic/mo — Regenerative procedures + NeuroRenew | \$40,000         | Aethera Cellular Medicine + Dr. Miller neuropathy program                                                                                                   |
| Revenue /clinic/mo — Clinical diagnostics (SelfHealth)    | \$20,000         | CLIA panels incl. StemAge™, ~40% margin line                                                                                                                |
| Revenue /clinic/mo — JIV cross-referrals                  | \$15,000         | Just IV Drip Bar                                                                                                                                            |
| Revenue /clinic/mo — Telehealth consults                  | \$10,000         | Online clinic (Vertical 4)                                                                                                                                  |
| Revenue /clinic/mo — Online / retail products             | \$10,000         |                                                                                                                                                             |
| Revenue /clinic/mo — Fulcrum performance programs         | \$10,000         | NovaKey™ + SSBreath™                                                                                                                                        |
| <b>Total stabilized revenue / clinic / month</b>          | <b>\$150,000</b> | Sum of seven streams                                                                                                                                        |
| Direct cost % of revenue                                  | 40.0%            | Conservative vs. data-room operating case (35.2%)                                                                                                           |
| Clinic operating expenses / month                         | \$48,000         | Rent (~\$4.7K avg across site pipeline), staff, admin, local marketing                                                                                      |
| Corporate overhead / month                                | \$90,000         | Management, finance, compliance, central marketing                                                                                                          |
| Ramp months to stabilization                              | 6                | Opens at 25%, linear to 100%                                                                                                                                |
| Same-store growth from Year 3                             | 8.0%             | Annual escalator from month 25                                                                                                                              |
| Exit multiple (x Year-5 EBITDA)                           | 10x              | Healthcare platform comparables 8–15x                                                                                                                       |

Legend: BLUE cells with yellow fill are inputs — edit these. Black cells are formulas. Projections are management estimates; actual results may differ materially.

## 60-Month Consolidated Model — computed from Assumptions

| Month | Clinics open | Utilization-weighted clinics | Revenue     | Direct costs | Clinic opex | EBITDA (net of corp.) | Cumulative investor repayment |                |                |                |                |                |                |               |               |               |                  |      |  |  |
|-------|--------------|------------------------------|-------------|--------------|-------------|-----------------------|-------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|---------------|---------------|---------------|------------------|------|--|--|
|       |              |                              |             |              |             |                       |                               | Clinic 1 (open | Clinic 2 (open | Clinic 3 (open | Clinic 4 (open | Clinic 5 (open | Clinic 6 (open | Clinic 7 (ope | Clinic 8 (ope | Clinic 9 (ope | Clinic 10 (opens | M13) |  |  |
| 1     | 2            | 0.50                         | \$75,000    | (\$30,000)   | (\$96,000)  | (\$141,000)           | -                             | 0.25           | 0.25           | 0.00           | 0.00           | 0.00           | 0.00           | 0.00          | 0.00          | 0.00          | 0.00             | 0.00 |  |  |
| 2     | 2            | 0.80                         | \$120,000   | (\$48,000)   | (\$96,000)  | (\$114,000)           | -                             | 0.40           | 0.40           | 0.00           | 0.00           | 0.00           | 0.00           | 0.00          | 0.00          | 0.00          | 0.00             | 0.00 |  |  |
| 3     | 2            | 1.10                         | \$165,000   | (\$66,000)   | (\$96,000)  | (\$87,000)            | -                             | 0.55           | 0.55           | 0.00           | 0.00           | 0.00           | 0.00           | 0.00          | 0.00          | 0.00          | 0.00             | 0.00 |  |  |
| 4     | 4            | 1.90                         | \$285,000   | (\$114,000)  | (\$192,000) | (\$111,000)           | -                             | 0.70           | 0.70           | 0.25           | 0.25           | 0.00           | 0.00           | 0.00          | 0.00          | 0.00          | 0.00             | 0.00 |  |  |
| 5     | 4            | 2.50                         | \$375,000   | (\$150,000)  | (\$192,000) | (\$57,000)            | -                             | 0.85           | 0.85           | 0.40           | 0.40           | 0.00           | 0.00           | 0.00          | 0.00          | 0.00          | 0.00             | 0.00 |  |  |
| 6     | 4            | 3.10                         | \$465,000   | (\$186,000)  | (\$192,000) | (\$3,000)             | -                             | 1.00           | 1.00           | 0.55           | 0.55           | 0.00           | 0.00           | 0.00          | 0.00          | 0.00          | 0.00             | 0.00 |  |  |
| 7     | 6            | 3.90                         | \$585,000   | (\$234,000)  | (\$288,000) | (\$27,000)            | \$13,500                      | 1.00           | 1.00           | 0.70           | 0.70           | 0.25           | 0.25           | 0.00          | 0.00          | 0.00          | 0.00             | 0.00 |  |  |
| 8     | 6            | 4.50                         | \$675,000   | (\$270,000)  | (\$288,000) | \$81,000              | \$54,000                      | 1.00           | 1.00           | 0.85           | 0.85           | 0.40           | 0.40           | 0.00          | 0.00          | 0.00          | 0.00             | 0.00 |  |  |
| 9     | 6            | 5.10                         | \$765,000   | (\$306,000)  | (\$288,000) | \$57,000              | \$82,500                      | 1.00           | 1.00           | 1.00           | 1.00           | 0.55           | 0.55           | 0.00          | 0.00          | 0.00          | 0.00             | 0.00 |  |  |
| 10    | 8            | 5.90                         | \$885,000   | (\$354,000)  | (\$384,000) | \$111,000             | \$138,000                     | 1.00           | 1.00           | 1.00           | 1.00           | 0.70           | 0.70           | 0.25          | 0.25          | 0.00          | 0.00             | 0.00 |  |  |
| 11    | 8            | 6.50                         | \$975,000   | (\$390,000)  | (\$384,000) | \$165,000             | \$220,500                     | 1.00           | 1.00           | 1.00           | 1.00           | 0.85           | 0.85           | 0.40          | 0.40          | 0.00          | 0.00             | 0.00 |  |  |
| 12    | 8            | 7.10                         | \$1,065,000 | (\$426,000)  | (\$384,000) | \$141,000             | \$291,000                     | 1.00           | 1.00           | 1.00           | 1.00           | 1.00           | 1.00           | 0.55          | 0.55          | 0.00          | 0.00             | 0.00 |  |  |
| 13    | 10           | 7.90                         | \$1,185,000 | (\$474,000)  | (\$480,000) | \$195,000             | \$388,500                     | 1.00           | 1.00           | 1.00           | 1.00           | 1.00           | 1.00           | 0.70          | 0.70          | 0.25          | 0.25             | 0.25 |  |  |
| 14    | 10           | 8.50                         | \$1,275,000 | (\$510,000)  | (\$480,000) | \$249,000             | \$513,000                     | 1.00           | 1.00           | 1.00           | 1.00           | 1.00           | 1.00           | 0.85          | 0.85          | 0.40          | 0.40             | 0.40 |  |  |
| 15    | 10           | 9.10                         | \$1,365,000 | (\$546,000)  | (\$480,000) | \$276,000             | \$651,000                     | 1.00           | 1.00           | 1.00           | 1.00           | 1.00           | 1.00           | 1.00          | 1.00          | 0.55          | 0.55             | 0.55 |  |  |
| 16    | 10           | 9.40                         | \$1,410,000 | (\$564,000)  | (\$480,000) | \$303,000             | \$802,500                     | 1.00           | 1.00           | 1.00           | 1.00           | 1.00           | 1.00           | 1.00          | 1.00          | 0.70          | 0.70             | 0.70 |  |  |
| 17    | 10           | 9.70                         | \$1,455,000 | (\$582,000)  | (\$480,000) | \$330,000             | \$802,500                     | 1.00           | 1.00           | 1.00           | 1.00           | 1.00           | 1.00           | 1.00          | 1.00          | 0.85          | 0.85             | 0.85 |  |  |
| 18    | 10           | 10.00                        | \$1,500,000 | (\$600,000)  | (\$480,000) | \$330,000             | \$967,500                     | 1.00           | 1.00           | 1.00           | 1.00           | 1.00           | 1.00           | 1.00          | 1.00          | 1.00          | 1.00             | 1.00 |  |  |
| 19    | 10           | 10.00                        | \$1,500,000 | (\$600,000)  | (\$480,000) | \$330,000             | \$1,132,500                   | 1.00           | 1.00           | 1.00           | 1.00           | 1.00           | 1.00           | 1.00          | 1.00          | 1.00          | 1.00             | 1.00 |  |  |
| 20    | 10           | 10.00                        | \$1,500,000 | (\$600,000)  | (\$480,000) | \$330,000             | \$1,297,500                   | 1.00           | 1.00           | 1.00           | 1.00           | 1.00           | 1.00           | 1.00          | 1.00          | 1.00          | 1.00             | 1.00 |  |  |
| 21    | 10           | 10.00                        | \$1,500,000 | (\$600,000)  | (\$480,000) | \$330,000             | \$1,462,500                   | 1.00           | 1.00           | 1.00           | 1.00           | 1.00           | 1.00           | 1.00          | 1.00          | 1.00          | 1.00             | 1.00 |  |  |
| 22    | 10           | 10.00                        | \$1,500,000 | (\$600,000)  | (\$480,000) | \$330,000             | \$1,627,500                   | 1.00           | 1.00           | 1.00           | 1.00           | 1.00           | 1.00           | 1.00          | 1.00          | 1.00          | 1.00             | 1.00 |  |  |
| 23    | 10           | 10.00                        | \$1,500,000 | (\$600,000)  | (\$480,000) | \$330,000             | \$1,792,500                   | 1.00           | 1.00           | 1.00           | 1.00           | 1.00           | 1.00           | 1.00          | 1.00          | 1.00          | 1.00             | 1.00 |  |  |
| 24    | 10           | 10.00                        | \$1,500,000 | (\$600,000)  | (\$480,000) | \$330,000             | \$1,957,500                   | 1.00           | 1.00           | 1.00           | 1.00           | 1.00           | 1.00           | 1.00          | 1.00          | 1.00          | 1.00             | 1.00 |  |  |
| 25    | 10           | 10.80                        | \$1,620,000 | (\$648,000)  | (\$480,000) | \$402,000             | \$2,158,500                   | 1.08           | 1.08           | 1.08           | 1.08           | 1.08           | 1.08           | 1.08          | 1.08          | 1.08          | 1.08             | 1.08 |  |  |
| 26    | 10           | 10.80                        | \$1,620,000 | (\$648,000)  | (\$480,000) | \$402,000             | \$2,359,500                   | 1.08           | 1.08           | 1.08           | 1.08           | 1.08           | 1.08           | 1.08          | 1.08          | 1.08          | 1.08             | 1.08 |  |  |
| 27    | 10           | 10.80                        | \$1,620,000 | (\$648,000)  | (\$480,000) | \$402,000             | \$2,560,500                   | 1.08           | 1.08           | 1.08           | 1.08           | 1.08           | 1.08           | 1.08          | 1.08          | 1.08          | 1.08             | 1.08 |  |  |
| 28    | 10           | 10.80                        | \$1,620,000 | (\$648,000)  | (\$480,000) | \$402,000             | \$2,761,500                   | 1.08           | 1.08           | 1.08           | 1.08           | 1.08           | 1.08           | 1.08          | 1.08          | 1.08          | 1.08             | 1.08 |  |  |
| 29    | 10           | 10.80                        | \$1,620,000 | (\$648,000)  | (\$480,000) | \$402,000             | \$2,962,500                   | 1.08           | 1.08           | 1.08           | 1.08           | 1.08           | 1.08           | 1.08          | 1.08          | 1.08          | 1.08             | 1.08 |  |  |
| 30    | 10           | 10.80                        | \$1,620,000 | (\$648,000)  | (\$480,000) | \$402,000             | \$3,163,500                   | 1.08           | 1.08           | 1.08           | 1.08           | 1.08           | 1.08           | 1.08          | 1.08          | 1.08          | 1.08             | 1.08 |  |  |
| 31    | 10           | 10.80                        | \$1,620,000 | (\$648,000)  | (\$480,000) | \$402,000             | \$3,364,500                   | 1.08           | 1.08           | 1.08           | 1.08           | 1.08           | 1.08           | 1.08          | 1.08          | 1.08          | 1.08             | 1.08 |  |  |
| 32    | 10           | 10.80                        | \$1,620,000 | (\$648,000)  | (\$480,000) | \$402,000             | \$3,565,500                   | 1.08           | 1.08           | 1.08           | 1.08           | 1.08           | 1.08           | 1.08          | 1.08          | 1.08          | 1.08             | 1.08 |  |  |
| 33    | 10           | 10.80                        | \$1,620,000 | (\$648,000)  | (\$480,000) | \$402,000             | \$3,766,500                   | 1.08           | 1.08           | 1.08           | 1.08           | 1.08           | 1.08           | 1.08          | 1.08          | 1.08          | 1.08             | 1.08 |  |  |
| 34    | 10           | 10.80                        | \$1,620,000 | (\$648,000)  | (\$480,000) | \$402,000             | \$3,967,500                   | 1.08           | 1.08           | 1.08           | 1.08           | 1.08           | 1.08           | 1.08          | 1.08          | 1.08          | 1.08             | 1.08 |  |  |
| 35    | 10           | 10.80                        | \$1,620,000 | (\$648,000)  | (\$480,000) | \$402,000             | \$4,168,500                   | 1.08           | 1.08           | 1.08           | 1.08           | 1.08           | 1.08           | 1.08          | 1.08          | 1.08          | 1.08             | 1.08 |  |  |
| 36    | 10           | 10.80                        | \$1,620,000 | (\$648,000)  | (\$480,000) | \$402,000             | \$4,369,500                   | 1.08           | 1.08           | 1.08           | 1.08           | 1.08           | 1.08           | 1.08          | 1.08          | 1.08          | 1.08             | 1.08 |  |  |
| 37    | 10           | 11.66                        | \$1,749,600 | (\$699,840)  | (\$480,000) | \$479,760             | \$4,609,380                   | 1.17           | 1.17           | 1.17           | 1.17           | 1.17           | 1.17           | 1.17          | 1.17          | 1.17          | 1.17             | 1.17 |  |  |
| 38    | 10           | 11.66                        | \$1,749,600 | (\$699,840)  | (\$480,000) | \$479,760             | \$4,849,260                   | 1.17           | 1.17           | 1.17           | 1.17           | 1.17           | 1.17           | 1.17          | 1.17          | 1.17          | 1.17             | 1.17 |  |  |
| 39    | 10           | 11.66                        | \$1,749,600 | (\$699,840)  | (\$480,000) | \$479,760             | \$5,089,140                   | 1.17           | 1.17           | 1.17           | 1.17           | 1.17           | 1.17           | 1.17          | 1.17          | 1.17          | 1.17             | 1.17 |  |  |
| 40    | 10           | 11.66                        | \$1,749,600 | (\$699,840)  | (\$480,000) | \$479,760             | \$5,329,020                   | 1.17           | 1.17           | 1.17           | 1.17           | 1.17           | 1.17           | 1.17          | 1.17          | 1.17          | 1.17             | 1.17 |  |  |
| 41    | 10           | 11.66                        | \$1,749,600 | (\$699,840)  | (\$480,000) | \$479,760             | \$5,500,000                   | 1.17           | 1.17           | 1.17           | 1.17           | 1.17           | 1.17           | 1.17          | 1.17          | 1.17          | 1.17             | 1.17 |  |  |
| 42    | 10           | 11.66                        | \$1,749,600 | (\$699,840)  | (\$480,000) | \$479,760             | \$5,500,000                   | 1.17           | 1.17           | 1.17           | 1.17           | 1.17           | 1.17           | 1.17          | 1.17          | 1.17          | 1.17             | 1.17 |  |  |
| 43    | 10           | 11.66                        | \$1,749,600 | (\$699,840)  | (\$480,000) | \$479,760             | \$5,500,000                   | 1.17           | 1.17           | 1.17           | 1.17           | 1.17           | 1.17           | 1.17          | 1.17          | 1.17          | 1.17             | 1.17 |  |  |
| 44    | 10           | 11.66                        | \$1,749,600 | (\$699,840)  | (\$480,000) | \$479,760             | \$5,500,000                   | 1.17           | 1.17           | 1.17           | 1.17           | 1.17           | 1.17           | 1.17          | 1.17          | 1.17          | 1.17             | 1.17 |  |  |
| 45    | 10           | 11.66                        | \$1,749,600 | (\$699,840)  | (\$480,000) | \$479,760             | \$5,500,000                   | 1.17           | 1.17           | 1.17           | 1.17           | 1.17           | 1.17           | 1.17          | 1.17          | 1.17          | 1.17             | 1.17 |  |  |
| 46    | 10           | 11.66                        | \$1,749,600 | (\$699,840)  | (\$480,000) | \$479,760             | \$5,500,000                   | 1.17           | 1.17           | 1.17           | 1.17           | 1.17           | 1.17           | 1.17          | 1.17          | 1.17          | 1.17             | 1.17 |  |  |
| 47    | 10           | 11.66                        | \$1,749,600 | (\$699,840)  | (\$480,000) | \$479,760             | \$5,500,000                   | 1.17           | 1.17           | 1.17           | 1.17           | 1.17           | 1.17           | 1.17          | 1.17          | 1.17          | 1.17             | 1.17 |  |  |
| 48    | 10           | 11.66                        | \$1,749,600 | (\$699,840)  | (\$480,000) | \$479,760             | \$5,500,000                   | 1.17           | 1.17           | 1.17           | 1.17           | 1.17           | 1.17           | 1.17          | 1.17          | 1.17          | 1.17             | 1.17 |  |  |
| 49    | 10           | 12.60                        | \$1,889,568 | (\$755,827)  | (\$480,000) | \$563,741             | \$5,500,000                   | 1.26           | 1.26           | 1.26           | 1.26           | 1.26           | 1.26           | 1.26          | 1.26          | 1.26          | 1.26             | 1.26 |  |  |
| 50    | 10           | 12.60                        | \$1,889,568 | (\$755,827)  | (\$480,000) | \$563,741             | \$5,500,000                   | 1.26           | 1.26           | 1.26           | 1.26           | 1.26           | 1.26           | 1.26          | 1.26          | 1.26          | 1.26             | 1.26 |  |  |
| 51    | 10           | 12.60                        | \$1,889,568 | (\$755,827)  | (\$480,000) | \$563,741             | \$5,500,000                   | 1.26           | 1.26           | 1.26           | 1.26           | 1.26           | 1.26           | 1.26          | 1.26          | 1.26          | 1.26             | 1.26 |  |  |

[illegible]

## Five-Year Consolidated Summary

| Metric                                   | Year 1        | Year 2        | Year 3        | Year 4        | Year 5        |
|------------------------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenue</b>                           | \$6,435,000   | \$17,190,000  | \$19,440,000  | \$20,995,200  | \$22,674,816  |
| Direct costs                             | (\$2,574,000) | (\$6,876,000) | (\$7,776,000) | (\$8,398,080) | (\$9,069,926) |
| Clinic opex                              | (\$2,880,000) | (\$5,760,000) | (\$5,760,000) | (\$5,760,000) | (\$5,760,000) |
| <b>EBITDA (net of corporate)</b>         | (\$99,000)    | \$3,474,000   | \$4,824,000   | \$5,757,120   | \$6,764,890   |
| EBITDA margin                            | -1.5%         | 20.2%         | 24.8%         | 27.4%         | 29.8%         |
| Cumulative investor repayment (year-end) | \$220,500     | \$1,957,500   | \$4,369,500   | \$5,500,000   | \$5,500,000   |

## Investor Return Schedule — Hybrid Profit Participation

|                                                                  |                     |
|------------------------------------------------------------------|---------------------|
| Capital invested                                                 | \$5,500,000         |
| Payback month (base case)                                        | 41                  |
| Capital repaid by Month 60                                       | \$5,500,000         |
| Post-repayment distributions on 20% stake (M payback+1 → 60)     | \$2,024,642         |
| Year-5 EBITDA                                                    | \$6,764,890         |
| Implied enterprise value at exit multiple                        | \$67,648,896        |
| Value of investor 20% stake                                      | \$13,529,779        |
| <b>Total value to investors (repaid + stake + distributions)</b> | <b>\$21,054,421</b> |
| <b>MOIC on invested capital</b>                                  | <b>3.83×</b>        |

*Deal: 50% of monthly distributable net profit until \$5.5M returned, then permanent 20% equity + first rights. Excludes potential R&D tax-credit and IP value (upside).*

## Use of Funds — \$5,500,000 (v4 — researched benchmarks + adversarial verification, role-differentiated staffing)

| Category                               | Amount             | % of raise    | Notes / Sources                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|----------------------------------------|--------------------|---------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Clinic buildout & medical equipment    | \$1,900,000        | 34.5%         | 10 × \$275K — fit-out, consultation rooms, medical equipment                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Marketing & patient acquisition        | \$1,600,000        | 29.1%         | Grand openings + 6-month digital across ten cities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| Fulcrum deployment                     | \$500,000          | 9.1%          | 10 × \$50K — NovaKey™ + SSBreath™ per location<br><br>Bottom-up portfolio cash-flow trough (~\$300K) + ~33% healthcare-specific buffer (JMCO 2025: 35-40% recommended for practices in Year 1, vs. generic 10-20% rules of thumb) — not a flat contingency.                                                                                                                                                                                                                                                                         |
| Working capital reserve                | \$400,000          | 7.3%          | 10 × ~\$25K incl. +20% buffer. Source: MEDPLI, Insureon, Sermo 2025 — med-spa/IV malpractice                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Insurance (malpractice + GL)           | \$250,000          | 4.5%          | \$5–15K/provider + GL; full-coverage clinic ~\$20K/yr<br><br>10 × \$15K incl. +20% buffer. Source: Dr. Miller NeuroRenew program licensing per location.                                                                                                                                                                                                                                                                                                                                                                            |
| NeuroRenew program setup               | \$200,000          | 3.6%          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| Rent deposits                          | \$200,000          | 3.6%          | 10 locations, first/last month deposit (site pipeline avg rent ~\$4.5-4.7K/mo).<br><br>Role-differentiated build (2 RNs + 1 MA/clinic, centralized 4-physician + 3-PA supervision pool, not 30 flat providers): RN license+background check \$300x20, MA background check \$100x10, physician credentialing+multi-state license+DEA ~\$5.4K x4, PA credentialing+license ~\$2.7K x3, plus facility/clinic licensing, CLIA waivers, and corrected physician/PA multi-state fee benchmarks per independent verification. +10% buffer. |
| Licensing & credentialing              | \$55,000           | 1.0%          | \$10K/location — IRB governance, protocol registration & onboarding retainer with USMLE100.                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| USMLE100 — IRB governance & onboarding | \$100,000          | 1.8%          | One-time EHR/telehealth implementation (PatientNow/Symplast/Nextech-tier, ~\$5K/clinic + \$10K enterprise config) + HIPAA/cybersecurity setup + IT hardware/network infra, 10 locations. +10% buffer. Excludes Year-1 recurring SaaS (assumed covered in clinic opex).                                                                                                                                                                                                                                                              |
| Technology platform                    | \$165,000          | 3.0%          | One-time proprietary protocol license fee — Fulcrum NovaKey (TM)/SSBreath(TM) IP.                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| Fulcrum IP / protocol license          | \$100,000          | 1.8%          | True one-time setup only: CLIA Certificate of Waiver (\$180/clinic) + staff competency/compliance documentation (~\$500/clinic) + basic collection equipment (~\$2,000/clinic). +10% buffer. Excludes ~\$262-289K of 1-month test-kit inventory float (COGS basis) — recommend net-30/consignment terms with SelfHealth, or fund from Working Capital if needed; not included here to avoid mislabeling working capital as durable capex.                                                                                           |
| SelfHealth lab setup + inventory       | \$30,000           | 0.5%          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| <b>TOTAL</b>                           | <b>\$5,500,000</b> | <b>100.0%</b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |

Check vs. raise (must be \$0)

-

SelfHealth Diagnostics — Revenue-Share Proforma (edit BLUE cells only)

Real SelfHealth retail pricing — selfhealth.health, verified 2026-07-15

|                               |       |                                                                              |
|-------------------------------|-------|------------------------------------------------------------------------------|
| General Wellness              | \$499 | Closest public proxy to the on-site "specialized panel" / StemAge-style test |
| Cancer Screening (CGX)        | \$699 |                                                                              |
| Pharmacogenetics (PGX)        | \$499 |                                                                              |
| Oral Health                   | \$239 |                                                                              |
| Sex Health (STD)              | \$199 |                                                                              |
| Allergy (Indoor/Outdoor)      | \$179 |                                                                              |
| PGX Cannabinoid               | \$299 |                                                                              |
| Cancer Detection Stool Test   | \$139 |                                                                              |
| COVID-19 PCR                  | \$119 |                                                                              |
| Blended average — all 9 tests | \$319 |                                                                              |

StemAge™ biological-age panel *n/a* Not publicly listed on selfhealth.health — this is Aethera's branded/contracted panel. CONFIRM the actual wholesale or revenue-share price with SelfHealth; General Wellness (\$499) used below as a placeholder proxy.

Inputs — patient volume & deal terms (per Jaye, 2026-07-15)

|                                        |       |                                                                                                                                                                                                                                                              |
|----------------------------------------|-------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Test/kit price used in this model (\$) | \$499 | Defaults to General Wellness retail price. Editable — swap for the real StemAge/contracted price once confirmed.                                                                                                                                             |
| Patient visits in clinic / month       | 350   | PLACEHOLDER — no hard patient-volume figure exists yet in the data room. Roughly consistent with ~90 active members + JIV/telehealth/regen walk-in traffic. Replace with real ops data once a clinic is live; see sensitivity table below for other volumes. |
| % of patients requiring testing        | 50%   | Per Jaye — assume half of in-clinic patients need a SelfHealth panel.                                                                                                                                                                                        |
| Aethera revenue share on test sales    | 40%   | Per Jaye — real range is 40–60% of sales; 40% (conservative end) used as the model default.                                                                                                                                                                  |

Calculated — SelfHealth revenue per clinic per month

|                                          |          |
|------------------------------------------|----------|
| Tests administered / month               | 175      |
| Gross test sales / month                 | \$87,325 |
| Aethera's SelfHealth revenue / month     | \$34,930 |
| vs. current model line (Assumptions!B10) | \$20,000 |
| Delta vs. current model line             | \$14,930 |

Sensitivity — Aethera SelfHealth revenue / month by visits × revenue share (at the price above)

| Patient visits / month \ Revenue share | 40%      | 50%      | 60%      |
|----------------------------------------|----------|----------|----------|
| 200                                    | \$19,960 | \$24,950 | \$29,940 |
| 300                                    | \$29,940 | \$37,425 | \$44,910 |
| 350                                    | \$34,930 | \$43,663 | \$52,395 |
| 400                                    | \$39,920 | \$49,900 | \$59,880 |
| 500                                    | \$49,900 | \$62,375 | \$74,850 |

Legend: BLUE cells with yellow fill are inputs — edit these. Black cells are formulas. This sheet is a standalone bottom-up analysis and does NOT feed the locked Assumptions/Investor Returns sheets — see "Scenario Stack" for how it plugs into the Management-case revenue total.



Per the review's #1 recommendation: retire the dual "conservative" framing. The LOCKED \$150K underwriting base is unchanged — Month 41 payback and 3.83x MOIC on the Assumptions/Investor Returns sheets still referen

| Revenue stream                             | Underwriting base | Target    | Upside (goal) | Notes                                                                                                                               |
|--------------------------------------------|-------------------|-----------|---------------|-------------------------------------------------------------------------------------------------------------------------------------|
| Memberships & wellness plans               | \$45,000          | \$45,000  | \$68,000      |                                                                                                                                     |
| Regenerative procedures + NeuroRenew (FDA- | \$40,000          | \$68,000  | \$150,000     | FDA-compliant (PRP/BMAC/adipose/SVF + peptides) only — excludes 351-drug revenue, see regulatory tranche below                      |
| Clinical diagnostics (SelfHealth)          | \$20,000          | \$34,930  | \$30,000      | Management case = live SelfHealth Diagnostics sheet output (real 40%/50% deal terms) — replaces the review's flat \$20K placeholder |
| JIV — Just IV Drip Bar                     | \$15,000          | \$16,000  | \$30,000      |                                                                                                                                     |
| Telehealth consults                        | \$10,000          | \$11,000  | \$22,000      | Rx-subs reframed as funnel, mutually exclusive w/ regen peptides                                                                    |
| Online / retail products                   | \$10,000          | \$19,000  | \$32,000      |                                                                                                                                     |
| Fulcrum performance programs               | \$10,000          | \$15,000  | \$28,000      | Stretch is \$35K; churn on ~42 recurring members trims to ~\$28K                                                                    |
| TOTAL / clinic / month                     | \$150,000         | \$208,930 | \$360,000     |                                                                                                                                     |

vs. underwriting — +39% vs underwriting +140% vs underwriting

Regulatory-contingent tranche — OFF by default, NOT included in any total above

Culture-expanded MSC / allogeneic / exosome \$20,000 Includes the ~\$45K premium package. Unapproved FDA 351 drugs under active enforcement — see "Regulatory Notes" tab. Toggle on ONLY with healthcare-regulatory counsel sign-off, and only add it manually to a total above if/when that sign-off exists — it is intentionally excluded from the formulas above.  
If toggled on: Upside would become \$380,000

Founder vision (fenced — describes a flagship / second clinic, not this raise's plan)

Founder vision total \$442,000 to \$525,000 The 10-joints/week vision — requires materially more footprint/staff/capex than this \$5.5M raise funds. Present as vision, never as the plan.

Ripple effects if re-underwriting off the Management case (directional — NOT applied to the locked model)

Year-5 revenue ~\$22.7M (locked) ~\$28–30M +25–30%, scales ~proportionally with the base  
Year-5 EBITDA ~\$6.8M (locked) ~\$7.5–8.2M Sub-proportional — margin compresses 2–4pts on lower-margin lines  
Payback Month 41 (locked) ~Month 34–37 Shorter IF the added ramp cost is funded; else barely moves  
MOIC at 10× exit 3.83x (locked) ~4.2–4.7x Contingent on funding the incremental marketing/provider/FOH cost

⚠ A higher base is not free: it requires 2–3x marketing spend, added navigator/FOH labor, and carries lower incremental margin than the locked base. Never present "+revenue%" as flowing straight to EBITDA.

## **Regulatory Memo — FDA 351-Drug Exposure in the Regenerative Engine (informational, not legal advice)**

### **The core issue**

Under the FDA's 361 HCT/P framework, only AUTOLOGOUS, SAME-DAY, MINIMALLY-MANIPULATED products are compliant for in-clinic use without a Biologics License Application: PRP, BMAC (bone-marrow aspirate concentrate), and adipose/SVF (stromal vascular fraction). Culture-expanded mesenchymal stem cells (MSCs), allogeneic umbilical/Wharton's-jelly/amniotic live-cell products, and exosomes are UNAPPROVED 351 DRUGS and are under active FDA enforcement (warning letters, injunctions) as of 2025-26.

### **What this means for Aethera's current pricing menu**

The founder's premium longevity package (marketed at up to ~\$45,000, built around ~100M cultured MSCs + ~500B exosomes) sits squarely in the unapproved-351-drug category. Standalone exosome therapy sales carry the same exposure. This is exactly why some US patients currently travel to Mexico or the Cayman Islands for these specific products — they are not lawfully sold in-clinic in the US today.

**~29% of the pre-review regenerative revenue line was built on this 351-drug revenue — money that was sitting inside a "base case" being marketed to investors as diligence-survivable. That is the single biggest credibility gap the review found.**

### **The fix — already applied on the "Scenario Stack" sheet**

1. The regenerative revenue BASE now includes ONLY FDA-compliant autologous products (PRP, BMAC, adipose/SVF) and non-cell peptide protocols.
2. Cultured-MSC / allogeneic / exosome revenue (~\$18,000–\$21,000/mo, including the \$45K package) moved to a separately-toggled "Regulatory-contingent tranche" — visible as upside, never counted in underwriting.
3. That tranche should only be switched on with sign-off from dedicated healthcare-regulatory counsel — on a state-by-state, product-by-product basis, and only where a compliant pathway (e.g., an IRB-approved clinical trial via USMLE100, or an FDA-cleared product) actually exists.

### **Adjacent exposure — flag, do not ignore**

Post-2025 compounding restrictions also threaten some peptide products (e.g., BPC-157) and compounded GLP-1s. Any telehealth Rx-subscription revenue modeled against these products should be haircut and treated as at-risk, not a stable annuity.

### **⚠ Also worth checking — the investor "Founders' Package" gratitude perk**

*Separately from this financial model: Aethera's existing investor gratitude offer (\$45,000 treatment allowance for \$15,000) is explicitly described as covering "physician-directed stem-cell, exosome and peptide treatments." That is the SAME product category flagged above. This perk was not in scope of the revenue review (it is not counted in the financial model), but the same regulatory question applies to it and it has not yet been reviewed by regulatory counsel — flagged for Jaye's attention, not modified here.*

*Prepared 2026-07-15 from "Aethera — Per-Clinic Revenue Model: Analysis & Expert Review" (10-agent research + adversarial review workflow). Informational only — not legal advice. Review with healthcare-regulatory counsel before any external use of the regulatory-contingent tranche.*